

Ref: SEC/SE/40/2024-25	Date: 13 th August 2024
The Manager- Listing	The Manager – Listing
The National Stock Exchange of India Limited "Exchange Plaza", Bandra – Kurla Complex, Bandra (EAST), Mumbai – 400051	BSE Limited Corporate Relationship Department Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400001
NSE SYMBOL: SENCO	BSE SCRIP CODE: 543936

Dear Sir(s)/ Madam(s),

Sub: Investor Presentation – Q1 FY25

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed the Investor Presentation on the performance of the Company for the Quarter ended 30th June 2024.

This update shall also be uploaded on the website of the Company at: https://sencogoldanddiamonds.com/investor-relations

We request you to take the above on record.

Yours sincerely,

For SENCO GOLD LIMITED

Mukund Chandak

Company Secretary and Compliance Officer Membership No. A20051

Enclosed: a/a



Senco Gold Limited

CIN No. : L36911WB1994PLC064637 Registered & Corporate Office : "Diamond Prestige", 41A, A.J.C. Bose Road, 10th Floor, Kolkata-700 017, Phone : 033 4021 5000 / 5004, Fax No. : 033-4021 5025 Email : contactus@sencogold.co.in Website : www.sencogoldanddiamonds.com



India's 2nd Most Trusted* & 2nd Most Desired Jewellery Brand**

SENCO GOLD LIMITED

Investor Presentation

Q1 FY25

Featured as Top 100 Global luxury brand by Deloitte

*4th year in a row ** as per TRA report 2023

BSE – 543936 NSE - SENCO Bloomberg – SENCO:IN

13th August, 2024



Great Place To Work_®

Certified

JAN 2024-JAN 2025 INDIA

Safe Harbour

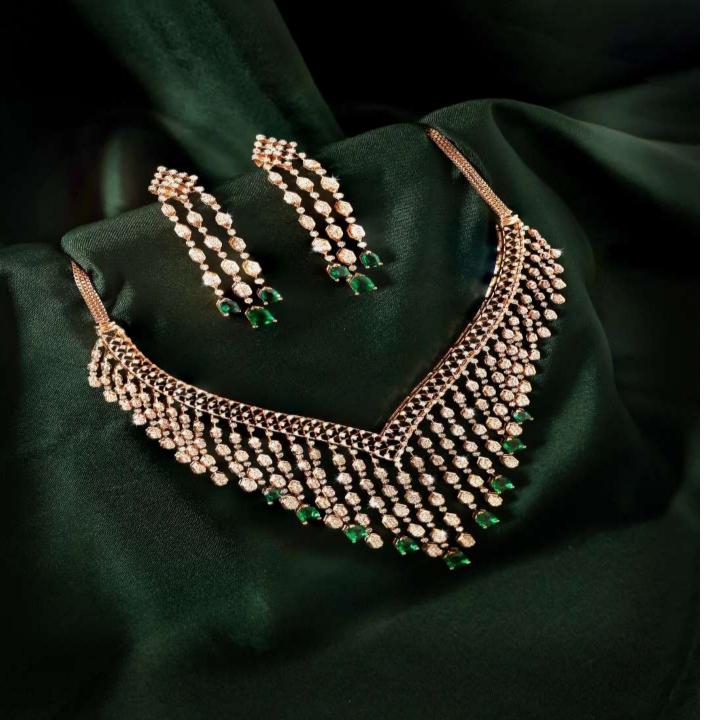


Some of the statements in this communication may be forward looking statements within the meaning of applicable laws and regulations. Actual results might differ substantially from those expressed or implied. Important developments that could affect the Company's operations include changes in the industry structure, significant changes in political and economic environment in India and overseas, tax laws, import duties, litigation. labour relations, competitive intensity and customer behavior.

The information contained herein has been prepared to assist prospective investors in making their own evaluation of the Company and does not purport to be all-inclusive or to contain all of the information a prospective or existing investor may desire. In all cases, interested parties should conduct their own research/investigation and analysis of the Company and the data set forth in this information. The Company makes no representation or warranty as to the accuracy or completeness of this information and shall not have any liability for any representations (expressed or implied) regarding information contained in, or for any omissions from, this information or any other written or oral communications transmitted to the recipient in the course of its evaluation of the Company.

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All financial and business indicators/KPIs/ratios are in line with statutory reporting and industry practices respectively unless otherwise specified



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01 Company Overview

Guiding Pillars That Define Senco Gold & Diamonds



India's most trusted jewellery brand and a leading accessory & lifestyle partner

Mission

- Delight our valuable customers and fulfil their lifestyle needs and desires
- Offer localized and creative designs, in line with global trends and varied choices
- Delivering quality products at reasonable prices
- Serve the customer digitally as per their needs and convenience
- Promote the Karigari of India across the Globe
- Promote a culture of learning and development amongst employees
- Take care of interest of all stakeholders including community with sustainable growth.



Serving Indian Jewellery Industry since 4 generations



Shri Maran Chand Sen

Son of a school principal, used to work at a Jewellery store in Dacca Undivided India. now (in Bangladesh). By the turn of fate, he started his own jewelry business in Dhaka, Tantibazar (Bangladesh) during 1938; and later moved to Kolkata (Chitpur Area) during partition in 1947. Shri Maran Chand Sen had 5 sons in the joint family business and was credited for starting brand name "Senco"

Shri Prabhat Chandra Sen

Son of Shri Maran Chand Sen inherited a small cloth store in Kolkata (Bow Bazaar) in 1968 as part of family settlement; and he started jewellery business from the scratch at the age of 42. He expanded the business by 2 more showrooms at Shyambazar (1970), Kolkata and Gariahat (1972), Kolkata-West Bengal (India)



Shri Shaankar Sen (Founder Chairman)

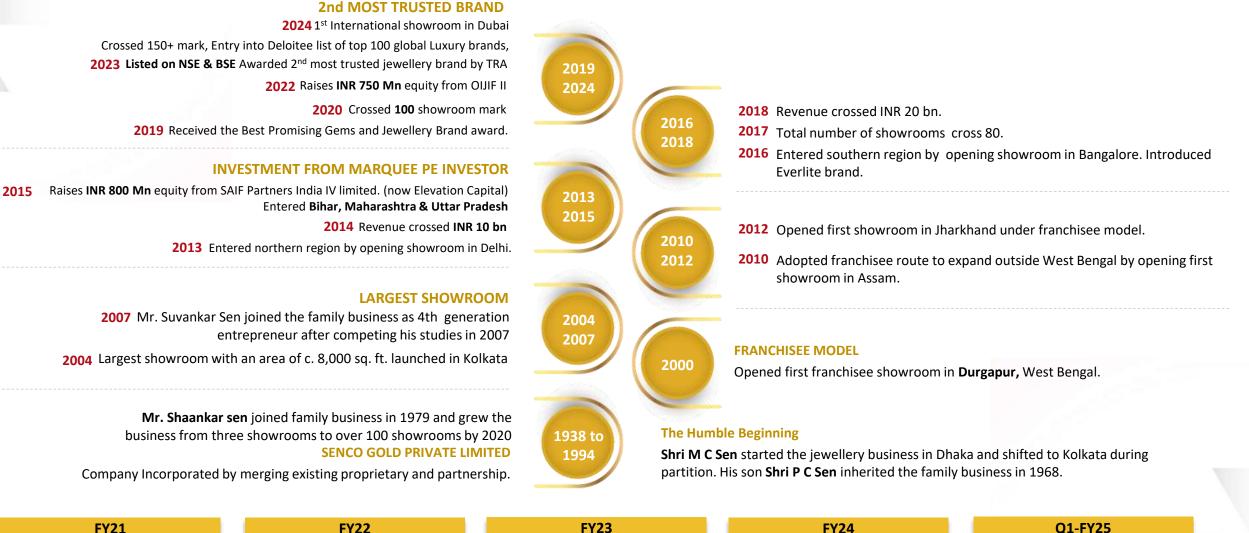
Son of Shri Prabhat Chandra Sen left his post graduate studies and joined his father's business in 1979. As a visionary Business Leader, he led the business to high growth momentum with over 100 showrooms. He innovated and established Franchisee Business in Senco and also PE investment by SAIF partner. He held leadership positions at various Industry forums.

Shri Suvankar Sen

Son of Shri Shaankar Sen joined the family business in 2007 after completing his PGDBM from IMT Ghaziabad and has been part of the growth journey of the brand. He has been instrumental in driving technology excellence and modern management technique. He successfully led 2nd Private Equity Investment by OJIF. He also fulfilled the dream of our led founder chairman and listed the Company at NSE & BSE in July, 2023



Over eight decades of journey



Revenue: INR 26,603.79 Mn
Company Operated Showrooms: 60
Franchisee Operated Showrooms: 52

FY22 Revenue: INR 35,346.41 Mn

Company Operated Showrooms: 70 Franchisee Operated Showrooms: 57

Revenue: INR 40,774.04 Mn **Company Operated Showrooms: 75** Franchisee Operated Showrooms: 61

Revenue: INR 52,414.43 Mn **Company Operated Showrooms: 93** Franchisee Operated Showrooms: 66

Q1-FY25

Revenue: INR 14,038.89 Mn. Company Operated Showrooms: 97 Franchisee Operated Showrooms: 68

Strong Brand Name With Rich Heritage & Legacy





Experienced Board of Directors



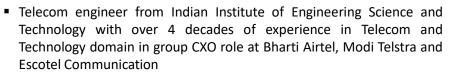
RANJANA SEN

Chairperson and Whole Time Director

- Over 30 years of experience in the jewellery industry
- Associated with our company since the incorporation
- Holds a bachelors degree in arts from the University of Calcutta



SHANKAR PRASAD HALDER Independent Director



Founder and CEO of Pinnacle Digital Analytics - A data analytics and Al company



SUVANKAR SEN Managing Director and CEO

- 19+ years of experience in the jewellery industry
- Bsc.(Hons) in economics from St Xavier college and PGDM from IMT, Ghaziabad
- Associated with the company since 2005
- Awarded CEO of the year for Phygital Technology Impact at the Retail Jewellery MD & CEO Awards, 2022
- Committee and Board member of GJEPC, ICC gems and jewellery panel and ASSOCHEM bullion and jewellery council



JOITA SEN

Whole Time Director & Head Marketing & Design

- Experience of 15+ years in jewellery designing and marketing
- BA English (Hons) from St. Xavier's College, Kolkata, and Masters in English from Presidency College
- Joined the company in 2009 and has been instrumental in conceptualizing and launching brands like Gossip. She keeps a pulse on changing customer demographics and design preferences. Under her leadership, the company has won numerous awards, including the Jagran Achiever's Award 2023 for Excellence in Design Innovation in Gold and Diamonds



BHASKAR SEN Independent Director

- Experience of more than four decades in the banking sector
- Previously associated with Bandhan Bank Limited as an independent director, United Bank of India as the Chairman and Managing Director, and at Dena Bank as an executive director

KUMAR SHANKAR DATTA Independent Director

- Experienced Finance professional (M.Com, FCA, AICWA)
- Over 45 year of experience in Finance, Strategy, Project Management, ERP implementation and Management Consulting
- Held finance leadership roles at ITC, Haldia Petrochemicals, Birla Tyres, Rice Group Jardine Henderson Group, Edcons Group and ex CFO of consulting divisions of PWC India and KPMG India

SUMAN VARMA Independent Director

- Holds a master's degree in comparative literature from the Jadavpur University
- Presently consulting to several top corporates on brand building and growth strategies
- Highly experienced marketing and branding professional with over three decades of experiences. Earlier associated with J Walter Thompson (India), Rediffusion – Y & R (India) and Hamdard Laboratories (India)



Senco Snapshot



India's 2nd Most Trusted & 2nd Most Desired Jewellery Brand

Rich heritage and legacy of over **Eight decades**

Among the most trusted brand

ET Trusted Brands 2021 2nd Most Trusted Jewellery Brand in India by TRA 2024 2nd Most Desired Jewellery Brand in India by TRA 2023



Bouquet of Brands

with powerful brands like Everlite, Gossip, Aham, Sennes etc. targeting across all segments and GenZ also



Light Weight Jewellery

1,56,000+ Gold jewellery designs 86,000+ Diamond jewellery designs

Largest organized jewellery retail player in the eastern region of India PAN India presence with 164 showrooms &



1 international Showroom in Dubai

Successful Asset Light Franchise model

68 Franchisee showrooms with 58 of them in Tier III & below cities



Omni-channel experience

Showrooms, Websites, 'MySenco' app, DigiGold, DigiSilver app, Sencoverse (Metaverse)

In-house modern and tech enabled manufacturing facilities Two factories near Kolkata, West Bengal

Meticulous craftsmanship of 170+ Karigar firms

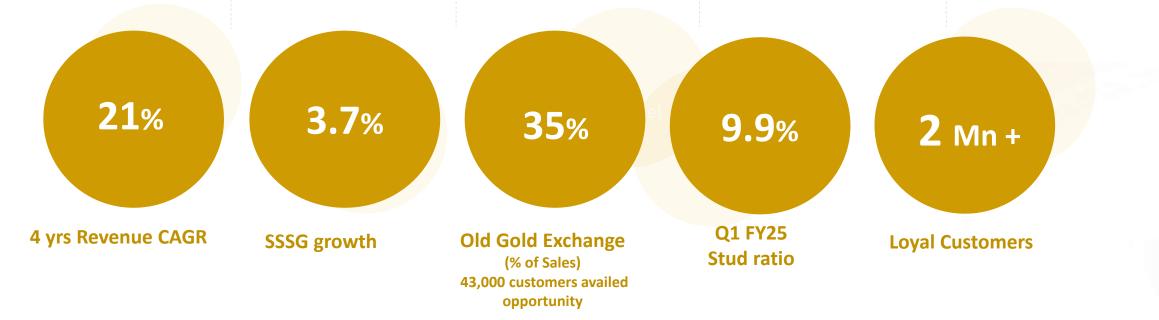
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Key Highlights



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Awards & Recognitions





India's **2nd Most Trusted Brand** by TRA Research Pvt. Ltd. Best Jewellery Retailer of the Year by IREC Awards 2024 Excellence in Design Innovation in Gold & Diamond By Jagran Achiever Awards 2023

New Powerful Women Entrepreneur Award By Jagran Achiever Awards 2023 The Rising Star, 40 Under 40 Award By IIJS Premiere 2023 and Gem & Jewellery Export Promotion Council



The Young Business leader by Sanmarg

IWMBuzz Digital Awards

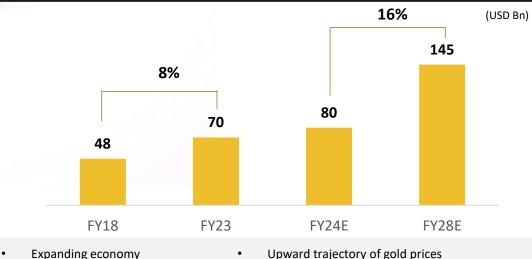
Ratnagarbha Award for Exemplary Motherhood by Bengal Chamber of Commerce & Industry YFLO Trendsetter for Fashion/Jewelry Award 2023-24 **Great Place To Work** Certificate 2024 Business Woman of the Year Award, Designs and Campaigns

02 Investment Highlights

India's Gems and Jewellery market – TAM* of US\$ 80 billion



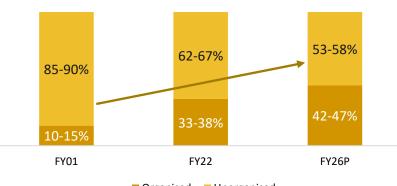
India's Gem and Jewellery sector grew by 8% CAGR and expected to grow by 16%



- ٠
- more robust regulatory structure
- Increased disposable income
- Rising interest in other categories such as diamonds, other precious stones, and costume jewellery.

Organised players rapidly gaining market share and outperforming industry

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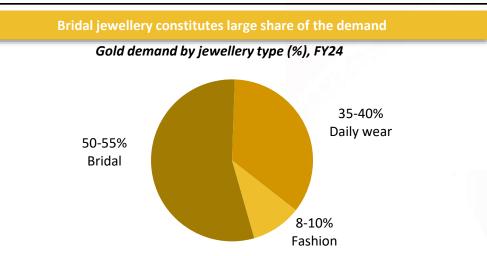


Organised Unorganised

Structural growth drivers act as tailwind for growth of organized sector

Changing Consumer Preference	Superior Organisation Capabilities	Regulatory Changes
 Increasing demand for diamond-studded and light weight jewellery Better customer service and policies 	 Widespread presence with own stores as well as franchisee stores Adopting online formats as a sales channel Focus on quality and trust Launch of new collections and brands Investments in brand building creating brand recall value 	 Implementation of GST Compulsory hallmarkin of gold jewellery Compulsory HUII marking for eac jewellery Anti money launderin (AML regulations) Stricter regime on cas payment

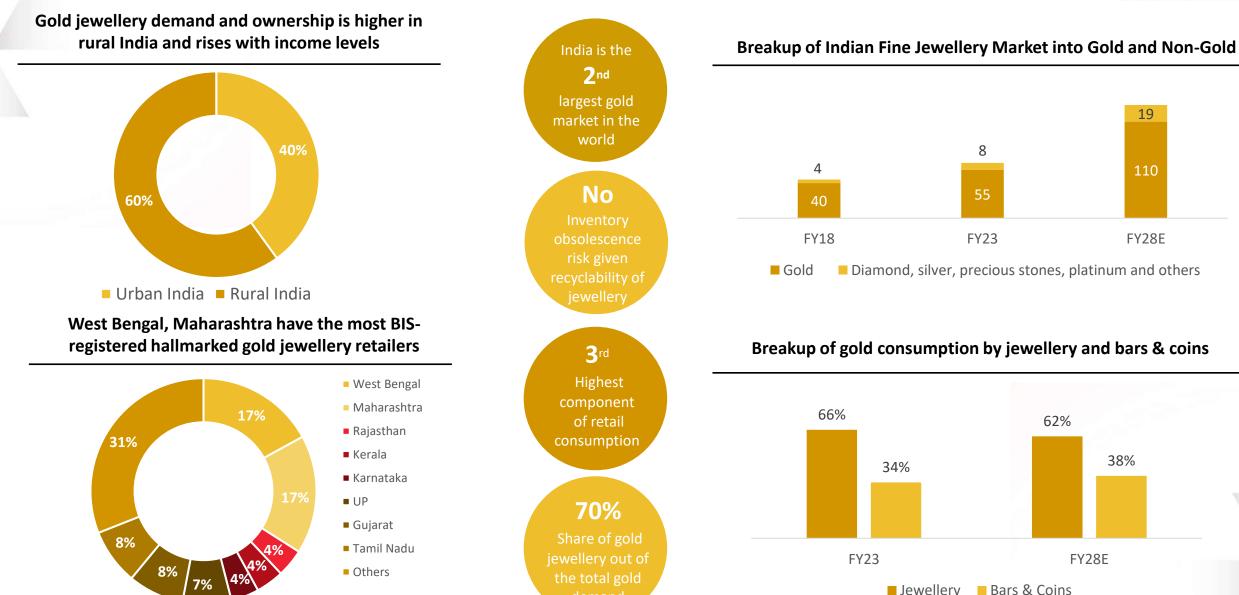
Daily wear light weight jewellery and fashion jewellery have 40% to 50% market share



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India's Gems and Jewellery market – Rural Bharat leads demand





Source: Company annual reports; WGC; Industry; CRISIL, MI&A Research, Technopak

Emerging trends accelerating market share of organized jewellers





Changing Consumer Trends

Evolution of Consumer Preferences: Market Transparency, Product Purity, and quality benchmark

Brand Awareness:

Growing momentum driven by marketing strategies of organized retailers

Service Excellence: Extended service focus: Vital for long-term jewellery investment

Regulatory Developments as tailwind for growth

Demonetization: Transparency Enhanced Through Cashless Transactions

> GST: Implementing Tax Compliance Measures

Mandatory PAN: For transactions over ₹2,00,000: Buyer PAN card required

> **Rural policy:** Given rural India's deep connection to gold culture

Hallmarking of gold jewellery with HUID marking: Mandatory Starting from the year 2021 Mandatory HUID from 2023

Anti Money Laundering (AML) applicability CBIC designated as regulator for jewellery industry





BIS Hallmarking Preceding Regulatory Mandate



Clear Pricing Enhancing Customer Transparency

Certification Of Product

Purity assurance, lifetime maintenance and guarantee of life-time buy back and exchange specially diamond & Polki

Certifications - IIBX, CEPA, SEL, CEPA, GML

After-sales Service

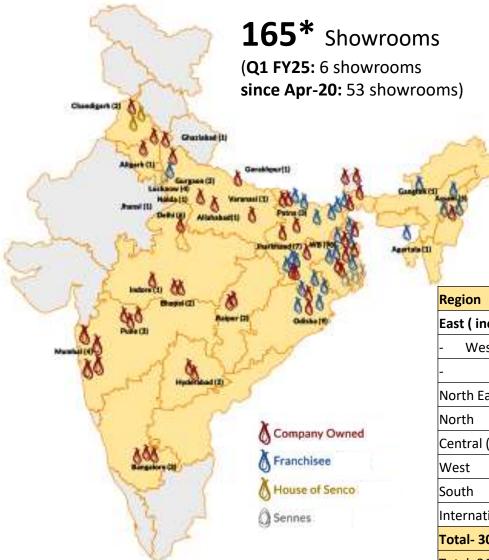
Employee Training for Enhanced Customer Satisfaction and Loyalty

Transparency in Gold purity

Valuation and Purity Verification in Customer's Presence by Gold testing machine

Pan-India presence & largest Retail Player in Eastern Region

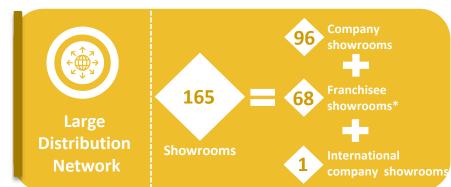


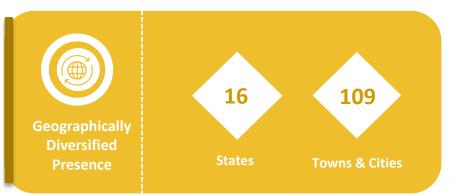


*includes 3 FOCO franchisee model & one International Company showroom

4.83 lacs sq. ft. Aggregate Retail Space

Region	Own	Franchisee	Total
East (including WB)	56	63	119
 West Bengal incl Kolkata 	45	51	96
- Kolkata	25	0	25
North East	2	4	6
North		1	23
Central (including MPCG)		0	4
West		0	7
South		0	5
International-Dubai		0	1
Total- 30 th June, 2024		68	165
Total- 31 st Mar, 2023	93	66	159
Total- 31 st Mar, 2023		61	136





	Metro & Tier 1	Tier 2	2 Tier 3	Tier 4 & Below	Total	
489		Company Showrooms				
	45	38	8	5	96	
		Franchi	see Shov	wrooms		
ence in Tier 3 d 4 Cities		10	13	45	68	
through chisee Route	Tier classif potential			revised ba nter se po		

Customized Showroom formats catering to all segments



	Classic	Modern	D'Signia	Everlite	House of Senco	Sennes
Target Audience	Traditional Customer Base in existing geography	Upcoming Geographies	Premium and HNI	Younger generation & millennials	Super Luxury	Lifestyle, LGD and accessories
Average Ticket Value (ATV)* For Q1-FY 25	~INR 73,200	~INR 80,900	~INR 84,500	~INR 46,100	~INR 67,100	~INR 59,200
# Showrooms 164 As on 30 th June 2024	131	11	13	4	1	4



Omni-channel Retail Network



Phygital Model

165+ Showrooms

3

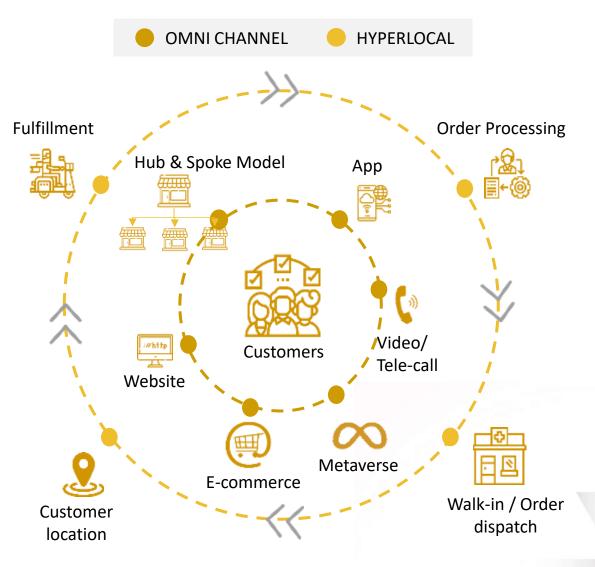
Over ~90% of Own showrooms are leased

'MySenco' app with almost **6,35,000+** downloads

Websites & Apps

www.sencogoldanddiamonds.com mydigigold.com; mydigisilver.com www.mygossip.in www.everlite.in sennes.in

E-commerce Aggregators



Omni-Channel Retail Strategy Allows our Customers to Interact with us – Whenever & However they Find Most Convenient

Successful "asset-light" franchise model

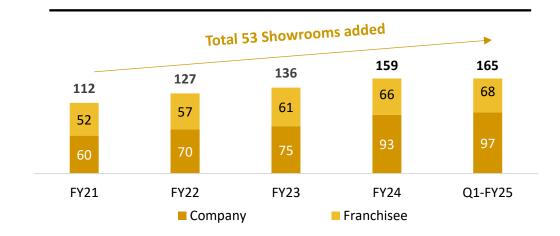
SENC.

Strong distribution network leveraging asset light franchisee model – evaluating both 'franchisee owned, franchisee operated' models

Operational leverage of franchisee model

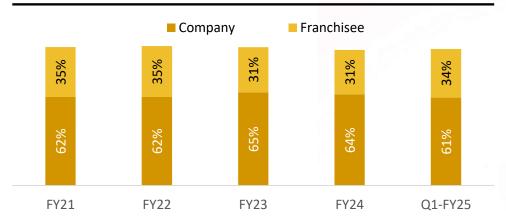
- Leverage Hub and spoke model to penetrate into tier-III and tier-IV towns and cities as part of our Bharat strategy.
- Startup Support including store design, staff hiring and training and market research, sales technique, product knowledge and training
- Franchisee makes capital investment for Store inventory and store capex.(No capital Investment by Senco). Joining fees payable.
- Marketing and ERP support at marginal annual fees
- Seasonal Credit Support and support in availing Bank Finance. Continuous engagement and training

Higher inventory turnover at a franchisee store leads to higher ROE for Senco Over 90% of showrooms are in FOFO model



Senco has added (net) 53 showrooms from FY21 till date

About 34% revenue from Franchisee showrooms



Proportion to revenue from operations (without including franchisee fees and discount allowed)

of Showrooms

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Leveraging Bengal's Karigari and Craftsmanship





Our presence in Eastern India gives us strategic locational advantages with access to expert Jewellery Karigars

The manufacturing of our jewellery is carried out by over **170 skilled Karigars** in and around Kolkata, West Bengal

Bengal karigars are renowned for their exquisite and artistic work

Stringent quality control procedures to ensure standardised quality and purity of the products

The workshops of *Karigars* associated with us are subject to **periodic audits to ensure compliance with quality and security requirements**

Over 75% jewelleries are karigar made, 20%~21% are traded jewellery and balance 3%~4% in house factory production

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Significant volumes (~70%) of work allocated to Karigars

Attractive designs with Hyper local Focus

Maintain exclusivity of in-house designs



Focus on light weight jewellery

Diverse jewellery collection with across various price points starting from INR 2,000

Active Catalogue

1,56,000+ designs

for gold jewellery

Our strategy and experience in selling light weight jewellery has enabled us to reach out to wider customer base across age groups

Current portfolio of light weight, affordable jewellery brands

	everlite GO
Minimum Ticket Size	Starting from INR Starting from INR 10,000 2,000
Target customers	Upwardly mobile (GenZ / Millennial)
Product offerings	Gold ,diamond & Silver and costume Platinum jewellery jewellery
() # showrooms	Showroom formats include Classic, D'Signia, Everlite, Modern, House of Senco ,Sennes

86,000+ designs

for diamond jewellery

Initiatives that has enabled us to have strong foothold

Online presence via own websites, mobile app and ecommerce tie ups

Offering jewellery purchase schemes with monthly installments

Key drivers for light weight, affordable jewellery

Increasing number of working women & their earnings Exposure to global designs

Rising number of younger generation

Jewellery preferred as adornment as well as investments Preferences shifting from heavy jewellery to light weight contemporary designs

Suitable for daily use/ office work







Rath Yatra

Rath Yatra jewelry collection, a stunning tribute to the grand festival celebrated in honor of Lord Jagannath. This exquisite collection features intricate motifs inspired by the Rath, the majestic chariot; the Neelachakra, the divine wheel atop the Jagannath Temple; the Tilak, symbolizing devotion and spirituality; and the revered deity, Lord Jagannath himself. Each piece is meticulously crafted to capture the essence of these sacred symbols, blending traditional artistry with contemporary elegance.









Akshaya Tritiya

Senco presents an exclusive Akshaya Tritiya 2024 jewellery collection, featuring over 20,000 new designs. From intricate gold filigree and nakashi, to beautiful antiques to sparkling diamond pieces, each item reflects the craftsmanship and heritage Senco is known for. Celebrate with our special Bangle Utsav 2024, showcasing a range of stunning bangles perfect for this occasion.





Bangle Festival 2024 – Circle of Life

Bangles, an integral part of our cultural heritage, have adorned women's wrists for centuries, symbolizing grace, beauty, and tradition. Passed down from mothers to daughters, these precious adornments carry stories of love, resilience, and familial bonds. At Bangle Festival 2024, we paid homage to this rich legacy while embracing the spirit of modernity.









Gathbandhan Collection

The Gathbandhan Collection celebrates the sacred bond of two souls coming together. It reflects the depth of emotions and beauty of a relationship built on trust, respect, and unwavering love. Celebrating the sacred bond of matrimony, the collection offers exquisitely designed wedding jewelry that embodies the essence of timeless love and commitment.









Evil Eye 2.0

Combining elegance and protection, the Evil Eye Collection by Everlite offered lightweight jewelry designed to ward off negativity and enhance your

style. This collection was launched during Father's Day.









Pleat Collection

Pleat Collection of Everlite is a range of lightweight jewelry designed to offer modern sophistication and comfort, perfect for those who appreciate

understated luxury.









Terracotta Collection

The Terracotta Collection of Everlite presents a stunning line of lightweight jewelry that marries the rustic charm of terracotta with the elegance of fine craftsmanship.

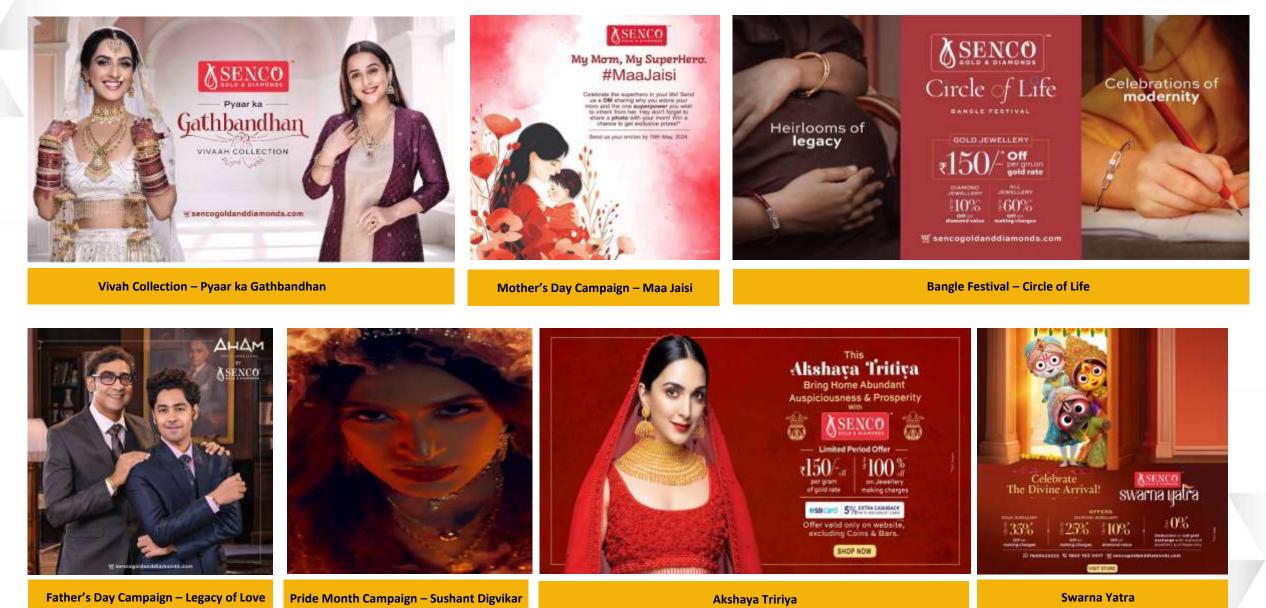






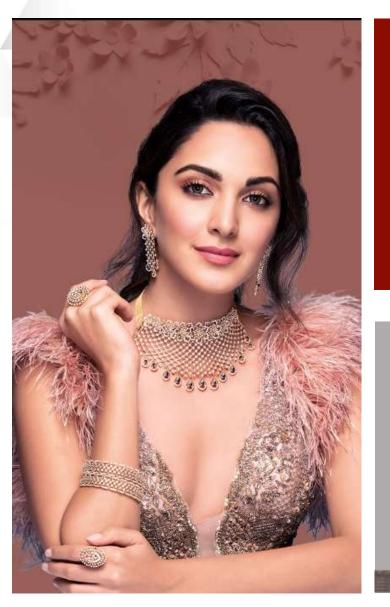
Seasonal Campaigns & Offers





Driving Pan India Brand Loyalty







Regional Brand Ambassadors in Eastern India Market







Madhumita Sarcar

Jaya Ahsan

Ditipriya Roy

Marketing & Promotional Exp. Q1FY25 Rs. 38.72 Cr Digital Focus

2.8% of Revenue FY 24 – 2% Last 3ys avg. Below 2.0%

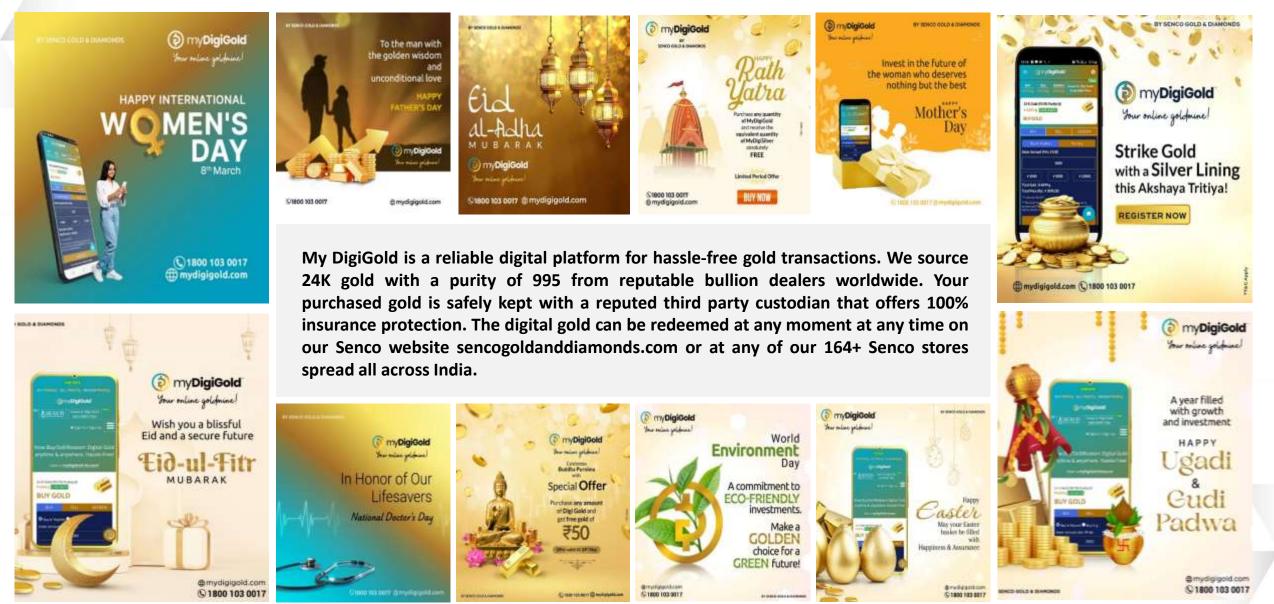
Ishaa Saha

Kiara Advani

Sourav Ganguly

My DigiGold- Digital Platform





My DigiSilver- Digital Platform



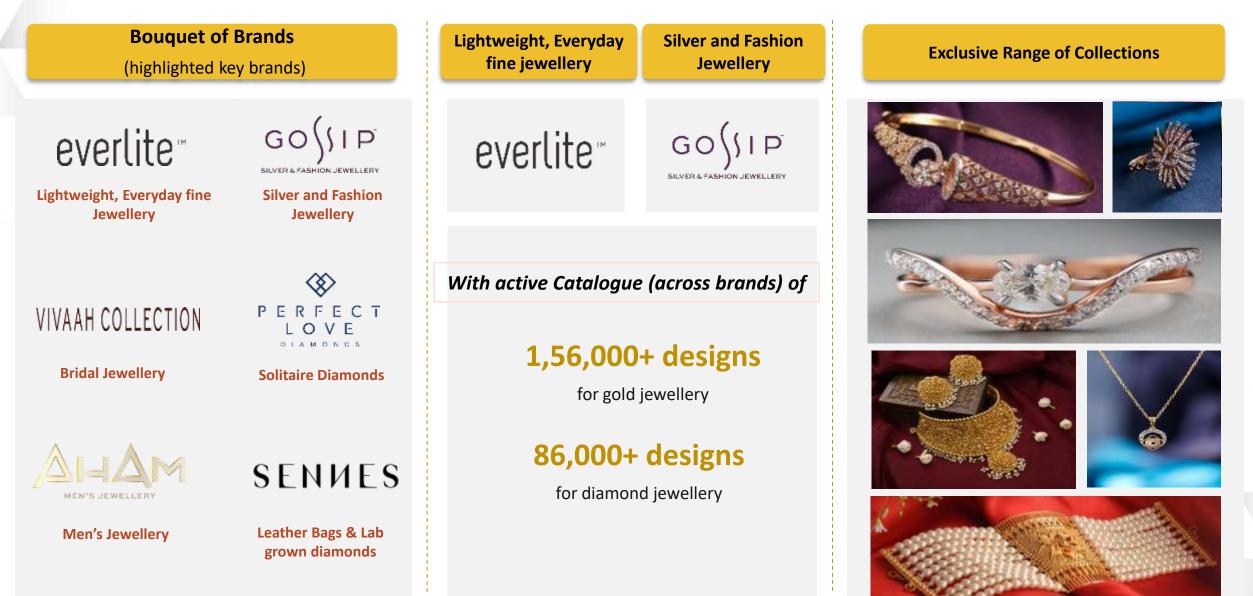


My DigiSilver is a reliable digital platform for hassle-free silver transactions. 99.9% pure silver is sourced from internationally reputed bullion dealers and stored securely with 100% insurance coverage. You can redeem the purchased digital silver anytime at any of our 164+ Senco stores spread all across India.



Wide Product Range at attractive price points





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Digital Focus and Integrated Systems

Leveraging latest technology like augmented reality **(AR)**, virtual try on, and recommendation engine for the jewellery

Customer 360⁰ CRM platform enables customer insights buying pattern using Generative AI

Advance analytics and data insights enabling high control over inventory and supply chain

Continuing to use an analytics-based program for forecasting, planning and efficiency





ERP driven organization since two decades integrated with all critical business operations giving real time control and visibility

Robust information security management system with ISO 27001-1st in jewellery industry.

Modern digital platforms including ecommerce website, mobile app ,Digital Gold & Digital silver platform

Robust PAN India network management system with business continuity and disaster recovery plan

Digital Initiatives: Sencoverse (Metaverse)



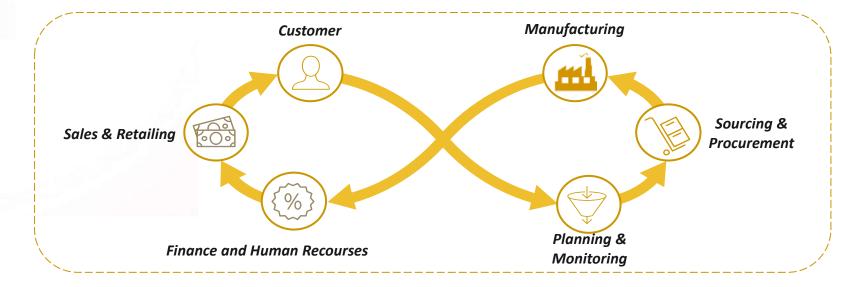


Future ready to attract GenZ:

- Metaverse has seen **58,000 unique visitors and 76,000 repeat visitors** post its launch.
- Aims to offer cutting-edge, immersive shopping experience.
- Virtual environment lets customers browse, try on, and purchase jewellery from home.
- Wide range of designs showcased in stunning virtual displays.
- Advanced technology enables virtual try-ons for interactive shopping.
- Additional features include expert advice, customization, and virtual consultations, catering to tech-savvy customers' preferences.
 Get ready to step into a new era of immersive jewellery shopping with the upcoming launch.

Robust systems and procedures helps seamless collaboration and growth





Strong technology focus to maintain greater control over business operations

- Integrated Systems
- Data Analysis & Forecasting
- Institutionalized Process

Procurement Advantage

- De-risking the business from gold price fluctuations
- Most of the gold sourced by way of gold metal loan facilities offered by bullion banks
- Procure old gold from our customers
- Strong pipeline of trusted Diamond jewellery vendors for several decades
- Asset light model of manufacturing through karigar with strategic locational advantages

Manufacturing

- The manufacturing of jewellery is carried out either by the skilled Karigars in West Bengal for hand made products or by organised manufacturers in Mumbai, Maharashtra or Kerala or Rajkot, Gujarat or Coimbatore, Tamil Nadu or in-house at our manufacturing facility at Ankurhati, Howrah
- Workshops of Karigars are subject to periodic audits
- Use of modern technologies such as 3D printing, CAD driven designing and laser cutting

Efficient Inventory Management

- Controlled and monitored through ERP
- Strong control and monitoring of inventory by series of audits, physical verification and CCTV monitoring
- Jewelleries shuffling among showrooms to increase inventory turnover
- Minimal accumulation of slow moving stock driven by data analysis and report
- Future inventory forecasts

Quality Control

- Hallmarking gold jewellery from 2012
- SGL and GEMEX certifications for diamond jewellery
- Stringent two quality control checkpoints for inventory produced by Karigars
- Usage of XRF machines at showrooms for quality check at point of sales
- Internal quality control team comprises 31 experts and trained staff (June 30, 2024)

Sennes

SENИES







Lab-Grown Diamond







Products

- Women's leather Bags and wallets
 - Men's Bags
 - Laptop bags
 - Backpacks
- Men's wallets
- **Range of products**
- Small leather goods: INR 1,000 to INR 7,500
- Leather Bags: INR 9,000 to INR 30,000

- Travel/Toilet Kit
- Card Cases
- Spectacle cases
- Tab Cover with Pouch & Key Chains.

Presence*

- **19 SIS** formats (only leather bags)
- 2 MBOs (Lajpat Nagar-Delhi & Elante Mall Chandigarh)
- **3 EBO** (Mani Square, Forum, City centre-2)

Geographical presence

- Phase 1 Present in the East and North India
- Phase 2 Aim for Pan-India presence

Lab-Grown Diamond Jewelleries:

 SENNES jewellery, made from lab-grown diamonds and crafted by skilled artisans, offers eco-friendly luxury. From the House of Senco, it blends fine craftsmanship with beautiful designs.

*SIS – Shop in Shop, MBO – Multi Brand Outlets, EBO – Exclusive Brand Outlets

03 Business Strategies

Strategies to drive Future Growth

2

3



Passionately Drive sustainable profitable Growth on Pan India basis and consolidating our market leadership in the East

> Elevate Hyperlocal Strategy across all customer facing Gradient like Products, Designs, Marketing, Communication etc

> > Customer Centricity and Delight as Fulcrum of Operating Strategy

Elevating Capacity , Igniting Excellence By Talent Management, Technology driven, ESG commitment & Risk Management Accelerated Showroom Expansion on pan India basis with modern formats .

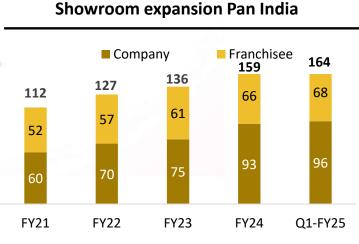
- Sustain, Strengthen & Leverage Franchisee Model for growth in Tier 3 & 4 Towns.
- Asset Sweating and Revenue CAGR with high Same Store Sales Growth (SSSG)
- Upsell high margin lifestyle products & Accessories such as Leather products.
- Continuously Innovate on Designs catering to local taste and fashions
- Promote Light Weight jewellery targeting millennials and Gen Z with brands like Sennes, Everlite, Gossip etc by Omni channel strategy.
- National and Regional Brand Ambassadors and Influencers to bond with market
- Remain in the Top League as "Most Trusted" and "Most Desired" Jewellery brand.
- Superlative In-Store Experience and after sales service to enhance loyalty
- Harness data science and CRM to forecast buying trend and drive ASP and ATV
- Attract millennial and "brides of future" through digital marketing and Social media
- Competitive Pricing, Lifetime relationship, and Hallmarked & certified products
- Continuously enhance Capacity to scale up on Growth Quotient.
- Extensive galvanization of Technology across all functions for sustainable growth
- Highest commitment towards Corporate Governance, Ethics and Transparency
- Constant Risk Management , Sustainable growth and ESG commitment .
- Enhance sale of higher margin jewelleries, Diamond, Polki , Temple , Antique.
- Optimize Inventory Turnover to enhance Store and Space productivity by Hub and Spoke Model
- Higher proportion of Gold Metal Loan for borrowing cost and robust hedging.
- Generate robust Free Cash Flow for future expansion & working Capital need.

Constantly Sharpen Profitability and Cash Flows spectrum by Enhancing EBITDA and Free Cash Flows

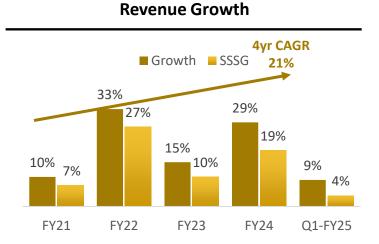
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Key Growth Drivers

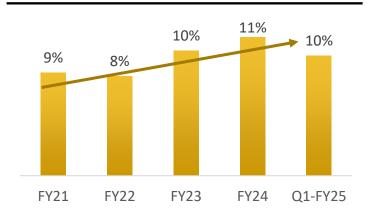




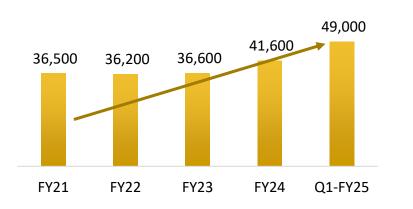
Franchisee is on FOFO model, includes 3 FOCO

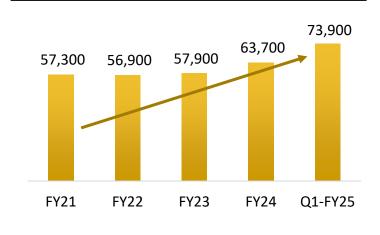


Stud Ratio



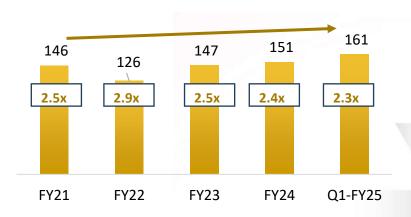
Average Sale Price (ASP)





Average Ticket Value (ATV)

Inventory Days*



*Standalone-Inventory days= Avg Inventory / per day sales

ASP and ATV have been rounded off to nearest hundred

SSS Growth considers own stores and franchisee secondary sales.

SSSG Stores for FY 24 25 ; stores opened prior to Apr 23 For FY 23-24 ; stores opened prior to Apr 22



04 Financial Information

Management Comment on Q1-FY25 performance





Mr. Suvankar Sen MD & CEO "We are pleased to announce our Q1 FY25 results. In line with our growth strategy, we expanded our showroom portfolio to 165, adding 6 new showrooms (4 owned out of which 1 in Dubai and 2 franchisees) in Q1. We achieved YoY sales growth of 7.54% including digital, e-commerce, corporate and exports. Retail sales growth YoY was higher at 9.6% and same store sales growth (SSSG) was at 4%. Akshay Tritiya (first 41 days in Q1) sales performance was on expected lines with impressive YoY growth of 21% despite challenges like extreme heat, Lok Sabha elections and fewer wedding days. We also had good performance during bangle Utsav during Poila Boisakh and Akshay Tritiya giving us good margins. ATV grew by 12% to Rs 73,900 and ASP grew by 13% to Rs 49,000 respectively due to above."

"To enhance domestic value addition in gold and precious metal jewellery, government of India has reduced customs duties on gold and silver to 6% and on platinum to 6.4% from 15% earlier. This reduction is expected to galvanize demand in future, especially the pent-up demand of Q1. With lower gold prices, jewellery companies anticipate more footfalls and increased market share for organized players."

"In line with our commitment for ESG, our sale % from recycled gold (old gold from customer) also increased from 32% to 35% and about 43,000 customers enjoyed the benefit of this offer during Q1. We are preparing for the upcoming festive season in Q2 & H2, including Rakshabandhan, Independence Day, Teej, Durga Puja, Navratri, Dhanteras/Diwali, and most importantly the wedding season. We have also launched Lab Grown diamond under Sennes Brand which reflect our commitment to green earth while this is clearly a margin accretive segment. We continue to delight our customers with innovative and new designs and have launched over 8000+ new designs during Q1 FY25. We have good pipeline of new showroom to be launched under COCO & FOFO model during rest of the year in line with our growth strategy."



Mr. Sanjay Banka Chief Financial Officer

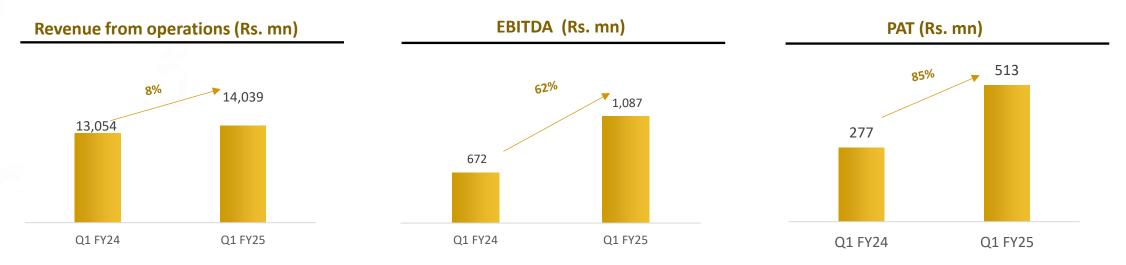
"Our financial performance reflect financial resilience and our strategy of sustainable profitable growth. Senco has maintained a healthy CAGR growth of 21% over the last 4 years and plans to grow in the range of 18%- 20% this year. The financial performance of the business is in line with our expectations at all parameters in terms of new showroom additions, retail space growth, Inventory growth leading to borrowing increase as well. Consolidated EBITDA improved YoY from Rs 67.20 Cr to Rs 108.73 Cr recording 61.82% growth, while EBIT grew by 60.6% from Rs 64.09 Cr to Rs 102.96 Cr with EBIT margin of 7.3%. All these initiative and innovation lead to substantial growth in PAT from Rs 27.67 Cr to Rs 51.27 Cr."

"Global geopolitical scenario and continued central bank buying coupled with elevated FED rates continued to accelerate gold price even peaked during Q1 by almost 9.5% as against ~17% price rise in FY 24. On YoY basis, average gold prices have risen by ~20% in Q1 and 13% on QoQ basis versus Q4 which impacted gold volumes and also diamond sales. In preparation for Q2, we continued to buy (including pricing of GML) gold and our buy sell ratio in Q1 was 1.3x indicating higher buying. This price rise led to realization gain as adjusted by hedging loss as our average Inventory hedging was ~95%. Due to hedge accounting and weighted average pricing for gold, margins reflect a stable/ consistent pattern over a period of 2 to 3 quarters over inventory movement cycle. We would once again like to reassure that we are committed to risk management policy as regards gold price volatility and irrespective of gold price movement direction, we are always on sell/ short side including unfixed GML."

We would further like to add that recently announced custom duty reduction from 15% to 6% level will impact inventory valuation and will impact the gross margin and EBITDA in next 2 to 3 quarters. We are working out action plans to mitigate this impact to achieve the targeted EBITDA and PAT with commensurate growth over last year."

Q1 FY25 Consolidated performance





- Gold prices rose by ~20% in Q1 FY 25 and ~13% vs Q4 FY 24. Effectively Gold purchase in Q3 and Q4 for FY 24 was sold in Q1 FY 25. The company follows Hedge accounting as per IND AS 109 and hedge impact accounted for as fair value hedge negating the impact of realization gain or loss on Gold.
- YoY sales growth of 7.54% including digital, e-commerce, corporate and exports. Retail sales growth YoY was higher at 9.6% and same store sales growth (SSSG) was at 4%. Akshay Tritiya (first 41 days in Q1) sales performance was on expected lines with impressive YoY growth of 21% despite challenges like extreme heat, Lok Sabha elections and fewer wedding days. Retail Revenue YOY revenue growth of 11% is mainly on account of stable SSSG of 4% and stud ratio of 9.9%.
- EBITDA improved YoY from Rs 672.0 mn to Rs 1087.3 mn recording 61.82% growth.
- Q1 FY 25 PAT improved
- Q1 FY 25 PAT grow to Rs 51.3cr with 85% YoY growth based on higher sales and prudent control on variable cost

Profit & Loss Statement (Consolidated)



Particulars (INR Mn)	Q1 FY25	Q1 FY24	Y-o-Y (%)	Q4 FY24	Q-o-Q (%)	FY24
Revenue from Operations	14,038.89	13,054.00	8%	11,372.84	23%	52,414.43
Cost of Goods Sold	11,610.93	11,421.68	2%	9,429.04	23%	44,400.53
Employee Cost	339.54	253.93	34%	280.41	21%	1,112.29
Other Expenses	1,001.03	706.41	42%	786.11	27%	3,146.51
EBITDA	1,087.39	671.98	62%	877.28	24%	3,755.10
EBITDA Margin (%)	7.7%	5.1%		7.7%		7.2%
Other Income	122.88	94.46	30%	128.41	-4%	422.40
Depreciation and amortisation expenses	180.70	125.51	44%	183.86	-2%	601.09
EBIT	1,029.57	640.93	61%	821.83	25%	3,576.41
EBIT Margin (%)	7.3%	4.9%		7.1%		6.8%
Finance costs	321.60	266.37	21%	298.04	8%	1,081.03
Profit before tax (PBT)	707.97	374.56	89%	523.79	35%	2,495.38
Total Tax Expenses	195.25	97.88	99%	202.06	-3%	685.34
Profit/(Loss) for the Period	512.72	276.68	85%	321.73	59%	1,810.04
PAT Margins (%)	3.6%	2.1%		2.8%		3.5%

Note: Cost of good sold includes purchase of stock in trade and Changes in inventories of finished goods and stock-in-trade.

Balance Sheet (Consolidated)



Particulars (INR Mn)	As at	As at	As at	As at
EQUITY AND LIABILITIES	Mar-22	Mar-23	Mar-24	Jun-24 (un-audited)
Equity				
Total Equity	7,259.67	9,455.20	13,655.42	14,162.01
Non-current Liabilities				
Borrowings	3.95	14.26	10.54	13.35
Lease Liabilities	1,451.03	1,884.02	2,354.62	2,512.12
Provisions	0.73	6.32	28.05	42.38
Other non-current liabilities	8.50	251.38	62.47	61.07
Total non-current liabilities	1,464.21	2,155.98	2,455.68	2,628.92
Current liabilities				
Borrowings	8,625.72	11,757.48	14,972.85	13,734.65
Lease Liabilities	178.61	213.51	273.44	302.02
Trade Payables	1,174.23	1,616.92	2,068.81	3,608.21
Other Financial Liabilities	335.69	509.72	687.16	341.94
Current tax liabilities (net)	138.51	155.05	154.69	188.05
Other Current Liabilities	1,825.21	3,169.07	2,958.53	2,719.71
Total Current Liabilities	12,277.97	17,442.01	21,115.48	20,932.39
Total Equity and Liabilities	21,001.85	29,053.19	37,226.58	37,723.32

Particulars (INR Mn)	As at	As at	As at	As at	
ASSETS	Mar-22	Mar-23	Mar-24	Jun-24 (un-audited)	
Non-current assets					
Property, plant and equipment	691.00	847.02	1,158.24	1,180.16	
Capital work-in-progress	65.14	130.64	14.94	6.43	
Right of use assets	1,516.20	1,926.70	2,434.08	2,609.91	
Other intangible assets	24.59	22.95	27.54	27.84	
Other financial assets	166.78	560.69	305.35	170.18	
Other non-current assets	524.42	555.17	452.70	471.79	
Total non-current assets	2,988.13	4,043.17	4,392.85	4,466.31	
Current Assets					
Inventories	13,912.45	18,854. <mark>57</mark>	24,570.19	25,937.67	
Trade Receivables	393.98	454. <mark>2</mark> 2	528.68	633.02	
Cash and Cash Equivalents	95.44	94.83	185.16	292.45	
Bank Balances & FDs	2,692.69	4,280.90	5,328.46	4,324.03	
Other Current Assets	919.16	1,325.50	2,221.24	2,069.84	
Total Current Assets	18,013.72	25,010.02	32,833.73	33,257.01	
Total Assets	21,001.85	29,053.19	37,226.58	37,723.32	

Cash Flow Statement (Consolidated)



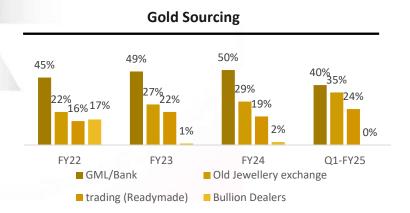
SI.	Particulars	FY22	FY23	FY24	Jun-24 (un-audited)
Α	Cash Flow from operating activities				
1	Profit/(loss) before Tax and Exceptional Items	1,769.59	2,161.52	2,495.38	707.97
2	Adjustments for:				
3	Depreciation and Amortisation Expense	421.15	455.53	601.09	180.70
4	Finance Costs	-71.50	860.53	1,081.03	321.60
5	Interest income and other adjustments	692.18	-175.95	-327.62	-105.49
6	Operating Profit before Working Capital Changes	2,811.42	3,301.63	3,849.88	1,104.78
7	Working Capital Adjustments				
8	(Increase) / Decrease in Inventories	-3,519.02	-4,942.12	-5,715.62	-1367.48
9	(Increase) / Decrease in Trade Receivables	-115.03	-60.98	-68.51	-101.43
10	Increase) / Decrease in Financial Assets and other Current and Non-Current Assets	-194.79	-599.57	-626.58	166.03
11	Increase (Decrease) in Financial Liabilities & Other Current and Non-Current Liabilities	706.19	2,110.79	330.16	1009.71
12	Cash Generated from Operations	-311.23	-190.25	-2,230.67	811.62
13	Income Taxes Paid (Net of Refund)	-387.63	-591.74	-707.64	-199.67
14	Net Cash Generated by Operating Activities	-698.86	-781.99	-2,938.31	611.95
В	Cash Flow from Investing activities				
1	Net Cash used in Investing Activities	-1,570.94	-1,980.30	-1,184.76	1,133.58
С	Cash Flow from Financing activities				
1	Proceeds from issue of equity shares	-	750.00	2,482.27	-
2	Dividends paid	-54.72	-114.24	-92.64	-
3	Net Movement of Long-term Borrowings and other Borrowings (net)	3,039.29	2,937.75	2,899.49	-1315.19
4	Finance Cost	-704.46	-811.83	-1,075.72	-323.04
5	Net Cash (used in) / Generated by Financing Activities	2,280.11	2,761.68	4,213.40	-1,638.23
D	Net Increase/(decrease) in cash and Cash Equivalents	10.31	-0.61	90.33	107.29
E	Cash and Cash Equivalents at the Beginning of the Year	85.13	95.44	94.83	185.16
F	Cash and Cash Equivalents at the end of the Year	95.44	94.83	185.16	292.45

Key Financial Metrics



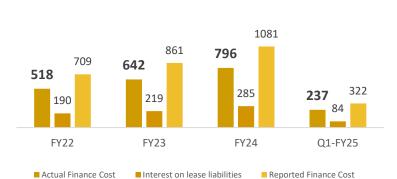
48

INR Mn unless stated otherwise



Significant part of Gold Sourcing is done from Consortium Bankers(~40%) and balance by Old Jewellery Exchange(~ 35%), Trading Purchase(~34%) etc.(Old gold as % of sales is 35%)

Finance Cost*



IND AS reported finance cost contains impact of lease accounting and usually higher.

Gold Metal Loan (GML) as % of total Borrowings



■ GML ■ Cash Credit ■ Others

GML borrowing as % of Total Borrowing has been consistently enhanced to ~61% leading to working capital efficiency and lower ROI

Working Capital Borrowings

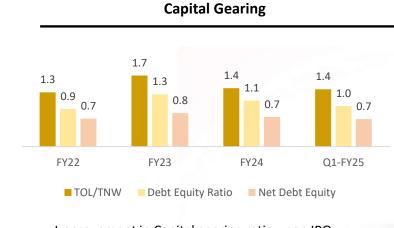
■ GML ■ CC ■ WCDL ■ Others

The total Borrowing as on 30th June, 24 was **1,375**



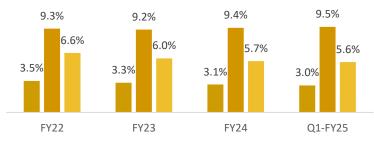


bankers reduced by 30 bps to 5.7%pa



Improvement in Capital gearing ratio upon IPO

Blended Borrowing Cost per annum



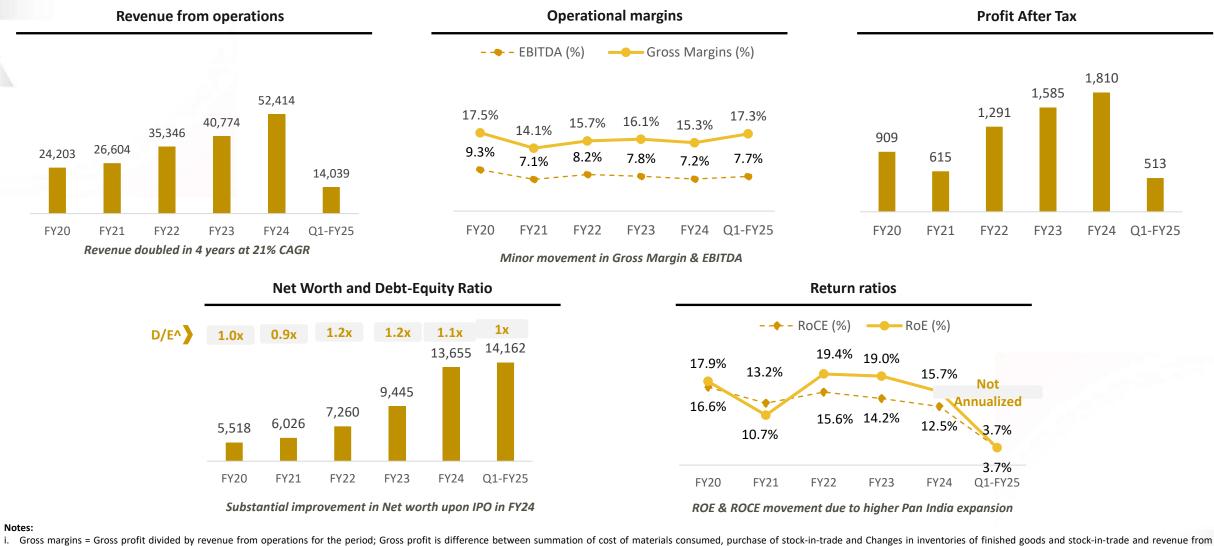
Average Rate of Interest (ROI) paid to consortium

GML Cash Credit Blended

Five years successful track record



INR Mn unless stated otherwise



Notes:

operations for the period

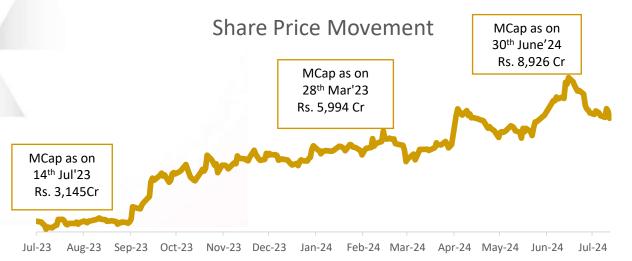
ii. EBITDA Margin = Earnings before interest, tax, other income, depreciation and amortisation divided by revenue from operations

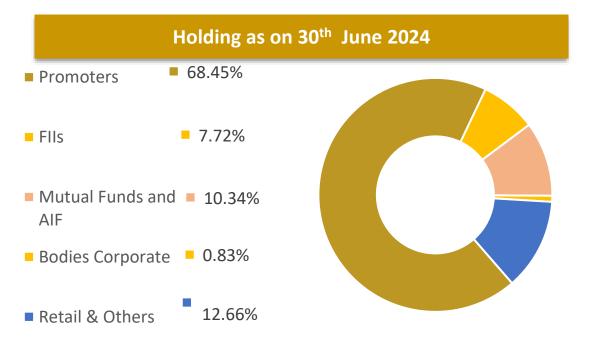
iii. Return on Capital Employed = Earnings before interest and taxes for the period/year divided by capital employed, where capital employed is computed as sum of total equity and borrowings (including accrued interest and Gold Metal Loan) as at the end of the period/year.

iv. Return on Equity=Profit after tax for the period / year divided by average total equity. Average total equity is calculated as average of opening and closing balance of total equity for the period / year.

Shareholding Pattern







Major Share holders among Top 20 (Excluding Promoters) As on 30th June 2024

> OMAN INDIA JOINT INVESTMENT FUND II WHITEOAK CAPITAL SIXTEENTH STREET ASIAN GEMS FUND JUPITER INDIA FUND **3P INDIA EQUITY FUND** SUNDARAM MUTUAL FUND MOTILAL OSWAL **INEVSCO INDIA** APAH CAPITAL MASTER FUND **BANK OF INDIA** HIGHWEST GLOBAL MASTER FUND, LP NEW VERNON INDIA LIMITED **BLEND FUND 2** ABU DHABI INVESTMENT AUTHORITY - WAY SOCIETE GENERALE – ODI **ITI SMALL CAP FUND** UNION SMALL CAP FUND CARNELIAN CAPITAL COMPOUNDER FUND-1 . **BANDHAN SMALL CAP FUND** MORGAN STANLEY ASIA (SINGAPORE) PTE. - ODI

Corporate Social Responsibility



Project Green Flame



The concept of Improved Domestic or Community Chula has been designed by one of our beneficiary NGO, Alinan Ramakrishna Vivekananda Yuva Sangha, which has overall thermal efficiency of 23.08% and overall power rating of 1.33KW, and has been certified by School of Energy Studies, Jadavpur University



Total 350 Chullahs have been installed at different districts of West Bengal,thereby helping our Rural Women to have less polluting kitchen and further 500 Chullahs to be installed in other Rural areas of West Bengal.



Our humble support to underprivileged students in pursuing their basic education, either by extending one time or monthly financial support, or by donating educational kits, Power Breakfast and support system.

Extended support to under-privileged villages at East Medinpur, Purulia ,South 24 Parganas, Jhargram districts.

Project Kishalaya

Thank You

CIN: L36911WB1994PLC064637 Telephone: +91 33 4021 5000 Email: <u>IR@sencogold.co.in</u> Website: www.sencogoldanddiamonds.com

For further information, please contact

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